



| <b>Fiscal Stability</b>  | 2016          | 2017          | Progress |
|--|---------------|---------------|----------|
| General Fund Expenditures per Capita                                   | \$592         | \$496         | ↑        |
| Unassigned Fund Balance as % of General Fund Expenditures              | 16.4%         | 23.5%         | ↑        |
| Budget Stabilization Fund  | \$0           | \$0           | ↔        |
| Debt Burden per Capita   | \$76          | \$65          | ↑        |
| City Millage Rate  | 16.25 mills   | 16.25 mills   | ↔        |
| Ad Valorem Taxable Value of Property in the City                       | \$443,447,327 | \$453,982,770 | ↑        |
| Number Employees to Citizens Ratio                                     | 1 to 220      | 1 to 224      | ↑        |
| Percent of projected pension cost funded for non-police & fire pension | 68%           | 68%           | ↔        |
| Percent of projected pension cost funded for police & fire pension     | 85%           | 87%           | ↑        |

- Performance Improving
- Performance staying about the same
- Performance declining

| <b>Economic Strength</b>                          | 2016 | 2017 | Progress |
|---|------|------|----------|
| % of Community with access to high speed Internet | 100% | 100% | ↔        |
| Vacancy Rate in the Downtown                      | 7.1% | 5.7% | ↑        |
| Total Building Permits                            | 524  | 529  | ↑        |

| <b>Public Safety</b>  | 2016 | 2017 | Progress |
|-----------------------|------|------|----------|
| Total Violent Crimes  | 65   | 62   | ↑        |
| Total Property Crimes | 356  | 379  | ↓        |
| Total Traffic Crashes | 667  | 657  | ↑        |
| Total Structure Fires | 13   | 14   | ↓        |

| <b>Quality of Life</b>   | 2016 | 2017 | Progress |
|--|------|------|----------|
| Miles of sidewalks and non-motorized trails per mile of City streets | 1.18 | 1.18 | ↔        |
| Overall PASER Rating of Roads  | 6.8  | 6.9  | ↑        |
| Acres of Park per Thousand Residents                                 | 13.9 | 13.9 | ↔        |
| Number Recreation Programs Offered                                   | 100  | 101  | ↑        |
| Partners Empowering All Kids (PEAK) Summer Enrollment                | 341  | 305  | ↓        |